

System Realignment Learning Opportunity

FAMILY HOMELESSNESS INITIATIVE & BUILDING CHANGES

AUGUST 22, 2014

Agenda

Setting the Context

- What's happening locally?
- Where is the family system headed?
- What about the rest of the country?

The Moving Parts

- System Realignment
- Phase 1 – Group 1
- Next Steps

Capacity Building Grants

- Update & Next Steps

Discussion



Setting the Context

Committee to End Homelessness Goals:

- Making homelessness **RARE**
- If it occurs, homelessness is **BRIEF**
- And occurs **ONE TIME**, only





Setting the Context

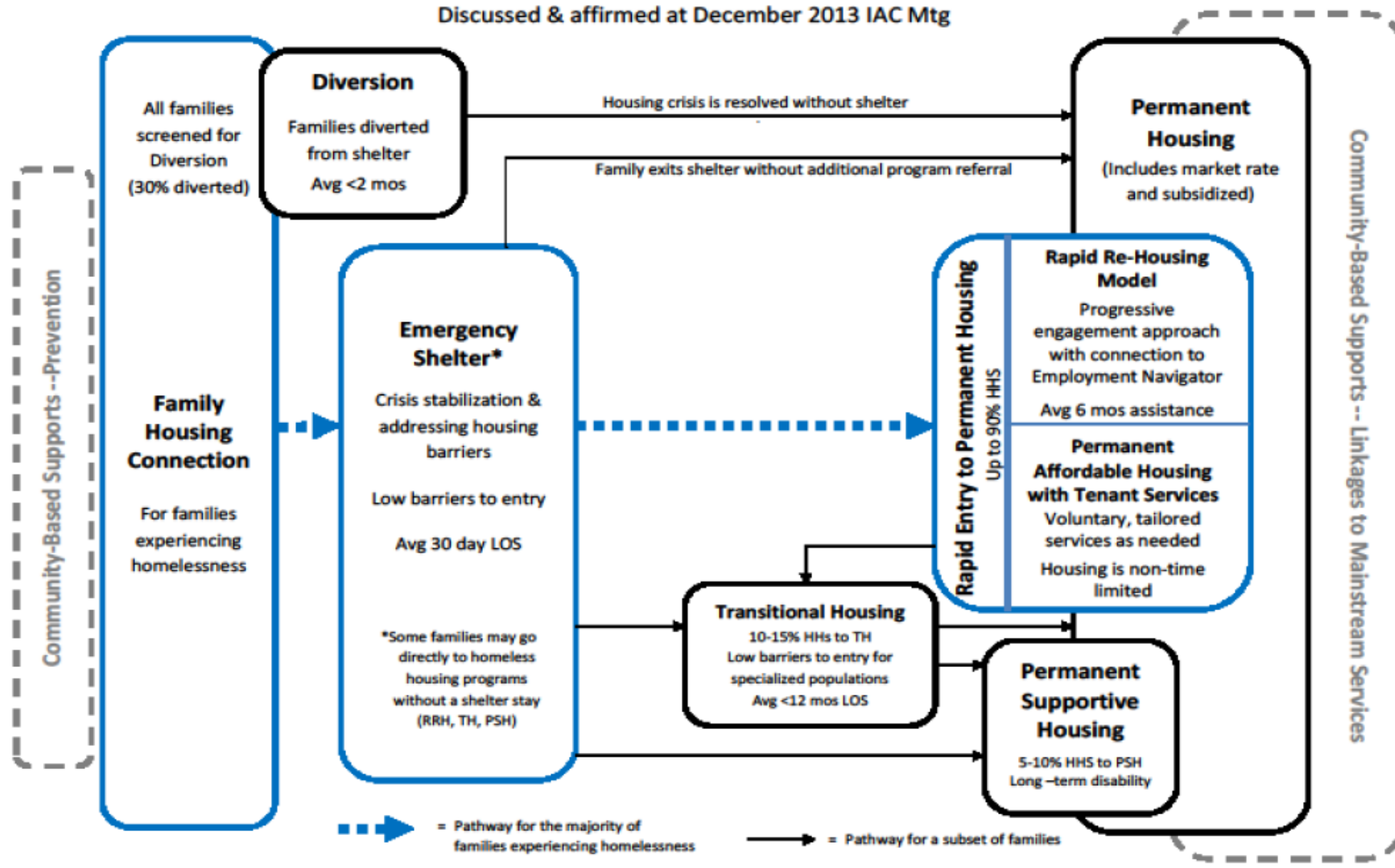
Family Homelessness System

- Rare, Brief, & One Time
- Assist families experiencing homelessness attain permanent housing as quickly as possible
- Re-balance family homelessness system to better address that goal
- Continuing the same strategies will yield the same results

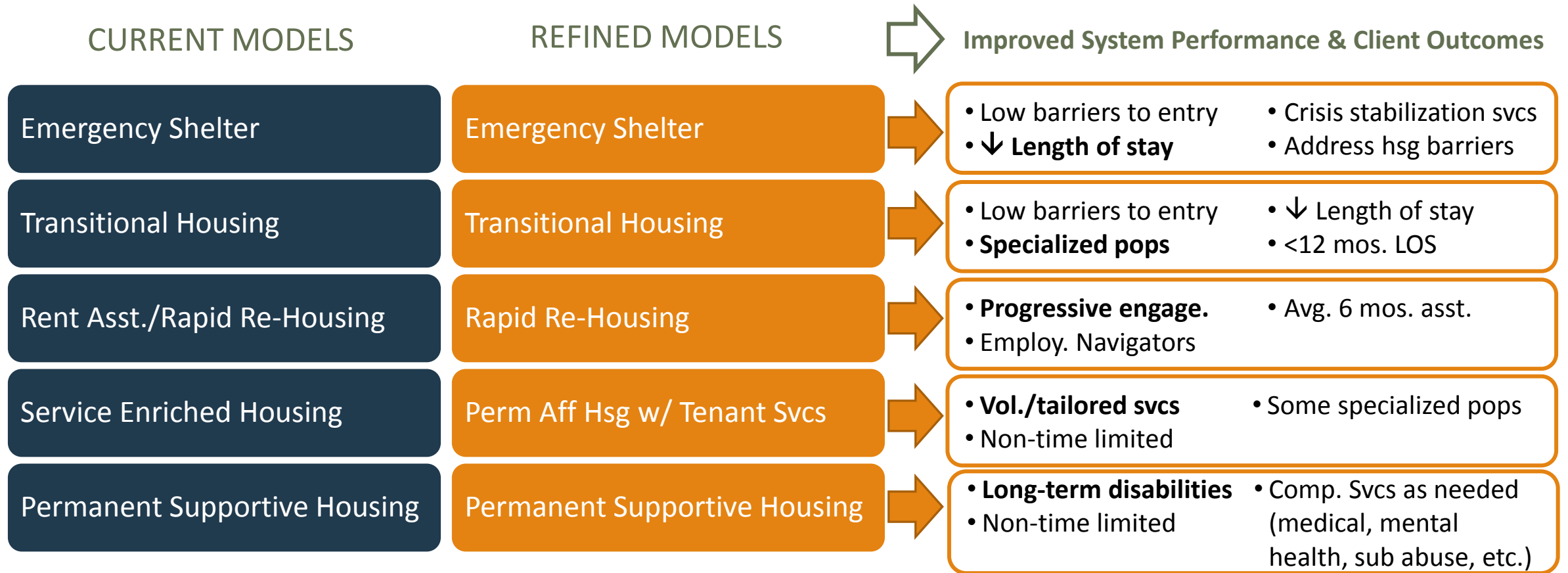




Setting the Context



Setting the Context





System Realignment Targets

Discussed & Affirmed at June 2014 IAC Mtg

Setting the Context

	Current Capacity*		2020 Targets
Shelter	288 Units	Approximately 25% each year First group of shelter units to realign during 2016/2017	50-100 Units
Transitional Housing	791 Units	First phase of TH units to realign during 2015 (Approximately 250 units) Approximately 20% each subsequent year**	100-150 Units
Rapid Re-Housing (and TRA)	RRH Pilot: 179 slots TRA: 101 slots	Current Transitional Rental Assistance programs to align with RRH model in 2015 RRH Pilot ends 2014 (ongoing funding TBD)	Up to 250 Slots
Permanent Afford. Hsg. W/ Tenant Services	388 Units (Service Enriched Hsg.)	Approximate 20% increase each year Units increase as time-limited units realign	Up to 1000 units
Permanent Supportive Housing	200 Units	Approximate 15% increases each year Units increase as time-limited units realign	250-350 Units

As noted in the Guiding Principles, these realignment efforts will be an iterative, 'learning' process, with adjustments made as necessary. The above targets may be refined based on this "learn as we go" philosophy.

* Current capacity- estimates based on 2013 CEH System Map & HMIS Data.

**Transitional housing programs primarily realign to non-time limited projects.



COMMITTEE TO
END HOMELESSNESS
KING COUNTY



**BUILDING
CHANGES**
END HOMELESSNESS
TOGETHER

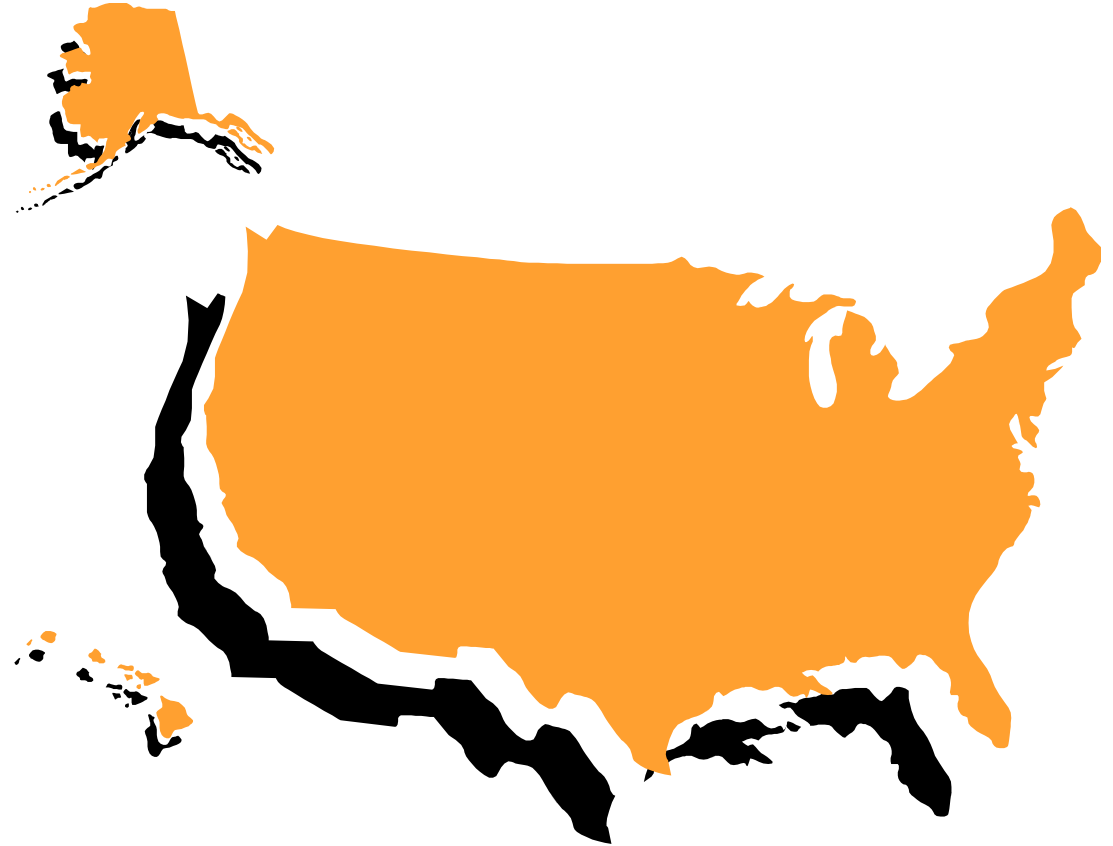
Setting the Context

U.S. Interagency Council on Homelessness

HUD & HEARTH

Housing 1st and Rapid Re-Housing
Communities

Re-Tooling Transitional Housing



Pause



Activity



1. What excites you most about what we just heard?
2. What feels frustrating?
3. What are you most curious about?

Discuss at your tables and regroup



System Realignment Strategies



Phase 1

Existing shelter - aligns to support rapid exit to permanent housing

Transitional housing for specialized populations -- interim adjustments to align with refined TH model

First group of transitional housing programs realign to alternate interventions

Remaining transitional housing programs - interim adjustments to align with refined TH model

Transitional rental assistance - aligns to rapid re-housing model

Ongoing evaluation of Rapid Re-Housing Pilot

Phase 2

Existing shelter - adjustments to support rapid exit to permanent housing

Ongoing evaluation and adjustments to system targets and models

Transitional housing for specialized populations - continue program refinement

Remaining (non-specialized) transitional housing programs realign to alternate interventions

Phase 3

Evaluate emergency shelter capacity and refine system targets

Ongoing evaluation and adjustments to system targets and refined models

Remaining programs realign to support system goals

Ongoing support to sustain changes

System Realignment Strategies

GROUP 1

- 5+ Agencies
- Project Analysis Process
- Coordination with FHI and Funders
- Resulting in transitional housing units realigning to permanent housing approaches

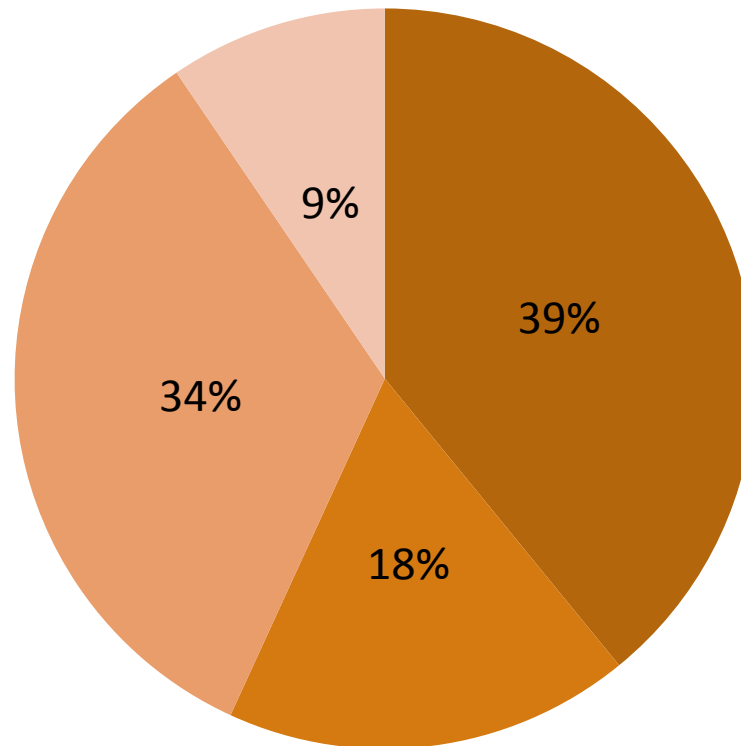
OTHER TIME-LIMITED PROGRAMS

- Remaining Time-Limited Programs
- Making Incremental Adjustments
- Coordination with FHI and Funders
- Resulting in improved system performance in key areas

System Realignment Strategies

Transitional Housing (862 total units – 790 publicly funded)

■ 1st Group (337 units) ■ Other TH (153 units) ■ Specialized TH (290 units) ■ Private (82 units)



System Realignment Strategies – Group 1

July – August 2014

- Initial meetings and invitation to join first phase of realignment
- Early discussions of agency goals, current thinking, or brainstorming options

August – September 2014

- Project Analysis:
 - Opportunities and barriers to realignment
 - Feasibility assessment

October – November 2014

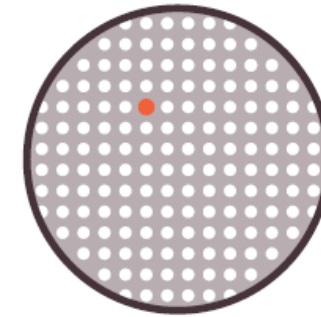
- Coordination with local, state, and federal funding to support realignment goals

December 2014 - January 2015

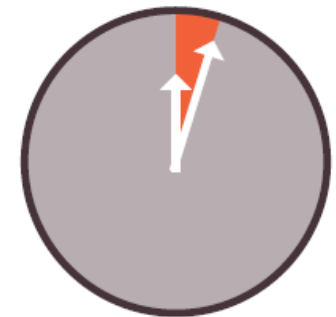
- Agencies begin developing realignment implementation plans

System Realignment Strategies – Other Agencies

- Incremental Changes towards RARE, BRIEF, ONE TIME
- Learning Circles for all staff levels for each program type (shelter and transitional)
- Utilize system and program-level data to:
 - Inform changes needed
 - Identify & build on strategies that are working
- Exchange solutions and ideas
- Test new strategies
- Potential resources available to support adjustments



rare



brief



**one-
time**

System Realignment Strategies – Other Agencies

What could incremental changes look like?

- Shelters
 - 25% of households leave to permanent housing directly from shelter
 - Increase coordination with RRH programs
 - Increase efforts to more immediately reduce housing barriers
- Transitional Housing Programs
 - Increase access to programs
 - Improve targeting
 - Reduce lengths of stay

System Realignment Strategies – Other Agencies

Timeline – More Iterative Process

3rd Quarter 2014:

- Begin Learning Circles (meeting every other month) - Review and discuss system and program-level data
- Provide report of successes, work-to-date, and initial plans to work towards system goals by October 1, 2014 to Building Changes

4th Quarter 2014:

- Begin utilization of System Realignment Tool Kit (Realignment Assessment and Action Plan)
- Begin utilization of technical assistance and system resources to support efforts

February 2015:

- Second group to begin Project Analysis Process (pending outcome of first phase)

Capacity Building Grants

Capacity Building Grants are awarded in two parts

- **First Installment**
- **Second Installment**
- **The process for second installment.**



Q & A



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Discussion & Wrap-Up Activity

Exercise on readiness to move forward



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